# 6HIVAJI UNIVERSITY, KOLHAPUR.



B (2009)

Accredited By NAAC

Revised Syllabus For Bachelor of Business Administration Part-III (B.B. A. Part -III)

# Sem-V & Sem-VI

Introduced from June 2012 and Onwards

(Subject to the modifications will be made from time to time)

# SHIVAJI UNIVERSITY, KOLHAPUR B. B.A. Part – III Sem-V & Sem-VI

Sr.	Semester -V	Sr.	Semester -VI
No.		No.	
1	Fundamentals of Business Laws and Tax Laws Paper-I	8	Fundamentals of Business Laws and Tax Laws Paper-II
2	Practices in Modern Management Paper-I	9	Practices in Modern Management Paper-II
3	Recent Trends in Marketing Paper-I	10	Recent Trends in Marketing Paper-II
4	International Business Paper-I	11	International Business Paper-II
5	Financial Management Paper I	12	Financial Management Paper III
6	Foundation of Human Skill -Paper- I	13	Foundation of Human Skill Paper –II
7	Research Methodology Paper-I	14	Project Work Paper-II

# **B.B.A.** Third Year (Semester V & VI)

Sr. No.	<b>J I</b>		Teaching Scheme Hrs/Week			Examination Scheme Marks		
1100		L	T	P	Total	Theory	Term Work	Total
1	Fundamentals of Business Laws and Tax Laws Paper-I	4	-	-	4	40	10	50
2	Fundamentals of Business Laws and Tax Laws Paper-II	4	-	-	4	40	10	50
3	Recent Trends in Marketing Paper-I	4	-	-	4	40	10	50
4	Recent Trends in Marketing Paper-II	4	-	-	4	40	10	50
5	Practices in Modern Management Paper-I	4	-	-	4	40	10	50
6	Practices in Modern Management Paper-II	4	-	-	4	40	10	50
7	International Business Paper-I	4	-	-	4	40	10	50
8	International Business Paper-II	4	-	-	4	40	10	50
9	Financial Management Paper-I	4	-	-	4	40	10	50
10	Financial Management Paper-II	4	-	-	4	40	10	50
11	Foundation of Human Skill Paper-I	4	-	-	4	40	10	50
12	Foundation of Human Skill Paper-II	4	-	-	4	40	10	50
13	Research Methodology Paper-I	4			4	40	10	50
14	Project Work Paper-II	4			4	40	10	50

# **B.B.A.** Part - III

#### **Fundamentals of Business Laws and Tax Laws**

#### Semester - V (Paper - I)

## (New Syllabus will be implemented from June 2012 onwards)

- **Objectives :-** 1. To bring awareness about business Laws and tax laws amway the students.
  - 2. To give exposure to various laws and acts which have impact on business and industry.
- Unit I :- Introduction to Business Law Meaning and Philosophy of Law Object of Law Classification of Law Justice Delivery System in Indra Classification of Courts in Indra Meaning and Sources Business Law. (08 Periods)
- Unit II :- The Indran Contract Act 1872 Definition of Contract Essentials of Valid Contract - Consideration - Free Consent - Void Contracts - Performance of Contract - Termination and Discharge of Contract – Breach of contract and remedies for breach of contact (20 Periods)
- Unit III :- Sale of Goods Act 1930 Definition of Contract of Sale of goods Agreement to sell Essentials of Contract of Sale Condition and Warranty Transfer of Property Transfer of Title Performance of Contract of Sale Unpaid Seller and his rights. (10 Periods)
- **Unit IV :- Tax Laws -** Sources of Government revenue Meaning of Tax Objectives of Taxes Classification of Taxes Tax Laws applicable to Business. (10 Periods)

# • Reference Books -

Elements of Mercantile Law - By N. D. Kapoor - Sultanchand & Sons

- 2. Indran Contract Act By Avtar Singh Eastarn Book Company
- 3. Business Law for Managers Prof. (cmde) P. K. Goel, Biztantra
- 4. Business Law By M. C. Kuchal Vikas Publication
- Business Law including Company Law S. S. Gulshan, G. K. Kapoor, New Age International Publishers, New Delhi.
- 6. Modern Business Law S. K. Aggarwal, Galgotia Publishing Company
- 7. Income Tax Dinkar Pagare
- 8. Direct and Indirect Taxes Dr. H.C. Mehrotra, Prof. Agarwal

Sahitya Bhava Publishers, Agra

# **B.B.A. Part - III**

# **Fundamentals of Business Laws and Tax Laws**

Semester - VI (Paper - II)

# (New Syllabus will be implemented from June 2012 onwards)

- **Objectives :-** 1. To bring awareness about business Laws and tax laws amway the students.
  - 2. To give exposure to various laws and acts which have impact on business and industry.
- Unit I :- Indian Companies Act 1956 Definition and Characteristics of Company -Classification of Company - Procedure of Incorporation - Memorandum of Association - Articles of Association - Prospectus - Share Capital - Management of Companies - Qualifications - Appointments - Removal of directiors - Company Meetings - Winding up of a Company. (20 Periods)
- Unit II :- Negotiable Instrument Act 1881 Definition Features of Negotiable Instruments - Types of Negotiable Instruments - Holder and Holder in due Course
   - Negotiation - Assignment - Endorsement of Negotiable Instrument Crossing of Cheque - its Kind - Dishonour and Discharge of Negotiable Instruments.

(10 Periods)

- Unit III :- The Consumer Protection Act 1986 Definitions Consumer Service -Complaint - Complainant - Fair and Unfair Trade - Prachces - Consumer dispute -Consumers dispute redressal agencies. (10 Periods)
- Unit IV :- Intellectual Property Rights and Right to Information Act Intellectual Property Rights - Trade Marks - Patents - Copy Rights - Industrial Design (Only Concepts) Right to Information Act - Nature and Scope - Right to Information Act

(08 Periods)

# **B.B.A.** Part - III **Fundamentals of Business Laws and Tax Laws** Semester - V & VI (Paper - I & II) Nature Of Question Paper **Instructions** -All the questions are compulsory. **Total: 40 Marks i**) Figures to the right indicate full marks. ii) **Broad Question** 14 Marks Q. 1. OR **Broad Question** Write Short Answers (Any two) 16 Marks Q. 2. a) b) c) Q. 3. Write Short Notes (Any two) **10 Marks** a) b) **c**) d)

Sr. No.	Title of Old Paper	Title of New Paper
1.	Fundamentals of Business Laws and Tax Laws	• Fundamentals of Business Laws and Tax Laws Paper I
		• Fundamentals of Business Laws and Tax Laws Paper II

# **B.B.A. Part - III**

# **Recent Trends In Marketing**

# Semester - V (Paper - I)

# (New Syllabus will be implemented from June 2012 onwards)

- **Objectives :-** 1. To help the students in understanding the recent trends in marketing.
  - 2. To provide an understanding of the application of marketing management for decision on marketing.
- Unit I :-Marketing Information System- Meaning and Characteristics, Elements or<br/>Components of MIS, Need for MIS, Benefits of MIS.(12 Periods)
- Unit II :- Marketing Communication and Direct Marketing Meaning and Concept of Marketing Communication, Process of Integrated Marketing Communication, Factors determining Marketing Communication Mix, Future Medium of Communication WEBS & INTERNET.
  Direct Marketing Meaning, Forms of Direct Marketing (12 Periods)
- Unit III :- Customer Relationship Management (CRM) Meaning, Changing, Nature of Customer relationship, Customer relation, Customer dissatisfaction and delight, e-CRM, Customer strategy for building customer relationship. (12 Periods)
- Unit IV :- Rural Marketing Meaning, Definition, Concept, Characteristics of Rural Market, Reasons for growth of Rural Market, Segmenting & Targeting Rural Markets, Problems in Rural Marketing. (12 Periods)

# • Reference Books -

- 1. Principles of Marketing Philip Kotler Gavy Armstrong Pearson-Prentice Hall Ltd., Delhi.
- Marketing Management (Text & cases in Indian context) Dr. Karunakaran Himalaya Publishing House, Mumbai
- 3. Rural Marketing Pradeep Kashap Pearson-Prentice Hall Ltd., Delhi.
- Rural Marketing CSG Krishna Marharyulud, Lalita Rama Krishanan Pearson- Prentice Hall Ltd., Delhi.

# **B.B.A. Part - III**

# **Recent Trends In Marketing**

#### Semester - VI (Paper - II)

# (New Syllabus will be implemented from June 2012 onwards)

- **Objectives :-** 1. To help the students in understanding the recent trends in marketing.
  - 2. To provide an understanding of the application of marketing management for decision on marketing.
- Unit I :- Online Marketing Meaning and Concepts, Merits of online marketing, Demerits of online marketing, Online Marketing Domains, Setting up an online marketing Presence. (12 Periods)
- Unit II :- Retail Marketing Meaning and Functions of retailing, Characteristics of retailing, types of retailing, Retail marketing strategy, Retail Management Activities, Retail Organisation Structure, Retailing Scene in India. (12 Periods)
- Unit III :- Global Marketing / International Marketing Meaning, Definition, Objectives / reasons for global marketing, difference between domestic and global marketing, global marketing environment, Marketing -mix strategy for global marketing (i.e. Product, Price, Promotion, Distribution, Strategies.) (12 Periods)
- Unit IV :- News In Marketing Holistic Marketing, Emotional Marketing experiential marketing, Event Marketing, Consumerism, Marketing Ethics. (12 Periods)

## • Reference Books -

1. Principles of Marketing - Philip Kotler and Others - Pearson-Prentice Hall Ltd.,

New, Delhi, Ed<sup>n</sup> 2011

- Marketing Management (Text & cases in Indian context) Dr. Karunakaran Himalaya Publishing House, Mumbai , Ed<sup>n</sup> 2008
- 3. Marketing Management S. A. Chunnawalla Himalaya Publishing House, Mumbai , Ed<sup>n</sup> 2006
- 4. Marketing Management Rajan Saxena
- 5. Marketing Management V. S. Ramaswamy and S. Namakumari.
- 6. Marketing Management Sherlekar, H. P. House
- 7. Marketing Management Dr. K. N. Sontakki

# **B.B.A.** Part - III **Recent Trends In Marketing** Semester - V & VI (Paper - I & II) Nature Of Question Paper **Instructions** -All the questions are compulsory. **Total: 40 Marks i**) Figures to the right indicate full marks. ii) Q. 1. **Broad Question** 14 Marks OR **Broad Question** Q. 2. Write Short Answers (Any two) 16 Marks a) b) c) d) Q. 3. Write Short Notes (Any two) 10 Marks a) b) c) **d**)

Sr. No.	Title of Old Paper		Title of New Paper
1.	Marketing Management	•	Recent Trends in Marketing - I
		•	Recent Trends in Marketing - II

# **Practices in Modern Management**

# SEMESTER V

# Paper-I

New syllabus will be implemented from June 2012 onwards

**Objectives**: 1. To impart knowledge about various modern management thoughts.

2. To understand the application of management techniques to solve various

Management problems.

Unit No.	Title of the Topic	No. of Lectures
I	<b>Development of Management Thought</b> : Different Approaches to Management- Classical, Functional, Behavioral, Human relation, Contingency and System Approach. Management by Objectives	14
II	<b>Contribution of Michel Porter:</b> Competitive Advantage- Cost leadership, differentiation – and Focus.	10
III	<b>Organizational Environment</b> : Internal and External Environment, Environment Analysis- SWOT Analysis, Applicability of SWOT to individual and organization	12
IV	<b>Management in future: management:</b> Challenges and tasks, skills needed by manager in future, changes in managerial functions and evolving new managerial systems.	12

- 1. Management: Concept and Strategies by J. S. Chandan, Vikas Publishing
- Business Environment and Policy A book on Strategic Management/Corporate Planning By Francis Cherunilam Himalaya Publishing House 2001 Edition
- Principles & practice of management Dr. L.M.Parasad, Sultan Chand & Sons - New Delhi
- 4. Principles and Practices of management by shejwalkar
- 5. Essential of management by Koontz H and Weitrich
- 6. Principles and practices of Management by T. N. Chabra
- 7. Management theory and practice, Dr.C.B.Gupta Sultan Chand and sons Publication New Delhi
- 8. Competitive Advantage –Porter M.E.
- 9. Management Today- Gone Bulton and Manaf Thakur

#### **B.B.A.III**

#### **Practices in Modern Management**

# SEMESTER VI

# Paper-II

Unit No.	Title of the Topic	No. of Lectures
I	Social Responsibilities and Business Ethics: Concept of Social Responsibility – Areas of Social Responsibility. Concept of Ethics, Ethical issues in business.	12
Π	<b>Time and Event Management:</b> Meaning, Importance and Techniques of Time Management, Concept and Importance of Event Management, Types of Events. (Case Study)	12
III	<b>Stress and Disaster Management:</b> Definition, causes, types of Stress, Management of stress. Meaning of Disaster, Types of Disaster and managing Disaster. (Case Study)	14
IV	<b>Strategic Management:</b> Introduction, Definition, Meaning Nature, Scope and Importance of Strategic Management.	10

### **Books Recommended:**

- 1. Principles and Practices of management by shejwalkar
- 2. Essential of management by Koontz H and Weitrich
- 3. Principles and practices of Management by T. N. Chabra
- 4. Management theory and practice Dr.C.B.Gupta Sultan Chand and sons Publication New Delhi
- 5. Management James A.F.Stoner, R.Edward Freeman, Daniel R.Gilbert (Jr) prentice -Hall of India Pvt.Ltd New Delhi
- 6. Practice of Management Peter Drucker
- Business Environment and Policy A book on Strategic Management/Corporate Planning By Francis Cherunilam Himalaya Publishing House 2001 Edition
- 1. Cases in Personnel Management Shymkant Gokhale Everest Publication
- 2. Case Studies in Indian Management Dr. M. A. Kohok Everest Publication
- 3. Business Policy and Strategic Management Azar Kazmi
- Management Policy and Strategic Management Concepts Skills and Practices R.M. Srivastava.
- 5. Managing Corporate Ethics- Agnilar F.

# **B.B.A.** Part III

# Semester V and VI

# **Nature of Question Paper**

## **Duration: 2 Hours -**

#### Total Marks – 40

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Instructions: - 1)All Questions are compulsory2)Figures to the right indicate full marks.

	Nature of Questions	Marks
Q.1	Broad Question	14
	OR	
Q.1	Broad Question	14
Q.2	Write Short Answers(Any Two)	16
	a)	
	b)	
	c)	
	d)	
Q.3	Write Short Notes(Any Two)	10
	a)	
	b)	
	c)	
	d)	

Title of old paper	Title of new paper
	Practices in Modern Management
	Paper-I
	Practices in Modern Management
	Paper-II
	Title of old paper

#### **INTERNATIONAL BUSINESS**

# SEMESTER V

### Paper - I

# New syllabus will be implemented from June 2012 onwards

- **Objectives**: 1. To impart knowledge and skill of analysis of operational processes of business between two or more nations.
  - 2. To understand the application of knowledge for decision making in international business.

Unit No.	Title of the Topic	Periods
Ι	<b>International Business</b> : Meaning, Nature and Importance. Types of International Business, International Business Approaches : Neo-Classical Approach, Modern Approach.	10
II	<b>International Business Environment :</b> Globalization - Forces, Meaning, Dimentions and Stages in Globalization - Introduction to theory of Absolute Differences in Costs by Adam Smith, Ricardian Theory of Comparative Costs. Role of International Business in Economic Development.	12
III	<b>International Business - Decision</b> : Modes of Entry, Marketing Mix, Factors Affecting Decision For International Business, Tariff and Non-tariff barriers - Trade Blocks. Role of International Institutions (WTO, ECM, IMF, IBRD, IDA, IFC, UNCTAD) in International Business.	14
IV	<b>Trends in International Trade and Documentation:</b> Multi - national Corporations - Types, Merits and Demerits. Import - Export procedure. EXIM Documents. India's Export and Import Policy, Balance of Payment, Custom and Tariff Rationalization.	12

Refe	Reference Books		
1.	International Business - Governance Structure : Ramu S Shiva		
2.	International Finance : P. G. Apte		
3.	International Marketing Management : Varshney and Bhattacharya		
4.	International Business : Francis Cherulinam Himalaya Publishing House, Mumbai		
5.	Internationa Business : Rao and Rangachari		
6.	Economic Environment of Business : Mishra, Puri. Himalaya Publishing House, Mumbai		
7.	International Business : P. Subba Rao, Himalaya Publishing House, Mumbai		
8.	International Economics : M. L. Jhingan, Vrinda Publications, Delhi		

### **B.B.A.III**

#### **INTERNATIONAL BUSINESS**

#### **SEMESTER VI**

#### Paper - II

# New syllabus will be implemented from June 2012 onwards

**Objectives**: 1. To impart knowledge and skill of analysis of operational processes of business between two or more nations.

2. To understand the application of knowledge for decision making in international business.

Unit No.	Title of the Topic	Periods
I	<b>Finance Aspects of International Business</b> : International Capital Movement, Risk in International Operations, International Investment, Financing For Foreign trade, Introduction to FEMA, Role of ECGC. Objectives of Export Promotion Council.	14
II	<b>Trade Blocks and Business Centers :</b> Regional Economic Groupings, Major Trade Blocks - EEC, NAFTA, ASEAN, SAARC and BRICS	10
ш	<b>International Business in Indian Perspective :</b> Volume, Direction and Composition. Global sourcing and its impact on Indian Industry, India's competitive advantage in industries like IT, Textiles, Gem & Jewellery. Potentials and threats.	12
IV	<b>Country Risk Analysis :</b> Country Risk Analysis of India, Japan, South East Asia and China with respect to Political, Social, Economic, Cultural and Ethical perspective	12

Refe	Reference Books	
1.	International Business - Governance Structure : Ramu S Shiva	
2.	International Finance : P. G. Apte	
3.	International Marketing Management : Varshney and Bhattacharya	
4.	International Business : Francis Cherulinam Himalaya Publishing House, Mumbai	
5.	Internationa Business : Rao and Rangachari	
6.	Economic Environment of Business : Mishra, Puri. Himalaya Publishing House, Mumbai	
7.	International Business : P. Subba Rao, Himalaya Publishing House, Mumbai	
8.	International Economics : M. L. Jhingan, Vrinda Publications, Delhi	

# Nature of Question Paper

# **Duration: 2 Hours -**

Total Marks – 40

# Instructions: - 1)All Questions are compulsory2)Figures to the right indicate full marks.

	Nature of Questions	Marks
Q.1	Broad Question	14
Q.2	Write Short Answers(Any Two)	16
	a)	
	b)	
	c)	
	d)	
Q.3	Write Short Notes(Any Two)	10
	a)	
	b)	
	c)	
	d)	

Sr.No.	Title of old paper	Title of new paper
1.		INTERNATIONAL BUSINESS
		Paper-I
		INTERNATIONAL BUSINESS
		Paper-II

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# **B.B.A.III**

#### FINANCIAL MANAGEMENT

#### SEMESTER V

### Paper - I

# New syllabus will be implemented from June 2012 onwards

- **Objectives:** 1. The objective of this subject is to help the students in understanding the conceptual frame work of financial management..
  - 2. This subject provides the students an understanding of the application of financial management for decision making.

Unit No.	Title of the Topic	Periods
I	Nature of Financial Management : Meaning and Significance, Nature : Finance and related disciplines, Scope : Traditional and Modern approaches, Objectives : Profit maximization versus wealth maximization, Functions of Financial Management : Recurring and non - recurring.	12
II	<b>Financial Planning :</b> Meaning, Objectives, Characteristics, Steps, Types of financial plans, Capitalization : Concept, Theories of capitalization, Over - capitalization and under - capitalization.	12
III	<b>Management of Working Capital</b> : Meaning and Concept, Importance of adequate working capital, Types of working capital, Determinants of working capital, Computation of working capital (Practical Problems)	12
IV	<b>Operating and Financial Leverage :</b> Meaning, Concept, Measurement of leverages, Effect of Operating and Financial Leverage of profit, analyzing alternative financial plans, Combined Operating and Financial Leverage.	12

Refe	Reference Books		
1.	Financial Management : Prasanna Chandra		
2.	Financial Management : Text and Problems : M. Y. Khan and P. K. Jain		
3.	3. Financial Management : An Analytical and Conceptual Approach, S. C. Kuchal		
4.	Financial Management : I. M. Pandey		
5.	5. Taxman's Financial Management : Ravi M. Kishore		
6.	6. Financial Management : Principles and Practice : S. N. Maheshwari		

# **B.B.A.III**

#### FINANCIAL MANAGEMENT

#### **SEMESTER VI**

#### Paper - II

# New syllabus will be implemented from June 2012 onwards

- **Objectives:** 1. The objective of this subject is to help the students in understanding the conceptual frame work of financial management..
  - 2. This subject provides the students an understanding of the application of financial management for decision making.

Unit No.	Title of the Topic	Periods
Ι	Financial Statement Analysis : Meaning, Tools of Financial Statement. * Ratio analysis - Meaning, Steps in ratio analysis, Types of ratio (Advanced practical problem) * Common Size Statement - Meaning and Importance. * Trend analysis - Meaning, Importance.	14
II	<b>Capital Structure :</b> Meaning, Factors to be considered while framing capital structure, capital structure theories : Net income approach, net operating income approach, Traditional theory, Modigliani and Miller approach.	10
III	<b>Cost Of Capital</b> : Meaning, Importance, Measurement of cost of capital (i) specific cost : Cost of debt, Cost of equity shares, Cost of preference shares; (ii) Overall cost : Weighted averages, cost of capital. (Practical Problems)	10
IV	<b>Capital Budgeting Decision :</b> Meaning, Importance, Techniques of evaluation of capital budgeting proposals - Pay back period, Accounting rate of return, Net percent value, Internal rate of return, Profitability index (practical problems)	14

Reference Books			
1.	Financial Management : Prasanna Chandra		
2.	Financial Management : Text and Problems : M. Y. Khan and P. K. Jain		
3.	3. Financial Management : An Analytical and Conceptual Approach, S. C. Kuchal		
4.	Financial Management : I. M. Pandey		
5.	5. Taxman's Financial Management : Ravi M. Kishore		
б.	6. Financial Management : Principles and Practice : S. N. Maheshwari		

# **B.B.A. SEMESTER SYSTEM**

# Nature of Question Paper - For All Semesters

## **Duration: 2 Hours -**

#### Total Marks – 40

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Instructions: - 1)All Questions are compulsory2)Figures to the right indicate full marks.

Nature of Questions	Marks
Broad Question	14
OR	
Broad Question	14
Write Short Answers(Any Two)	16
a)	
b)	
c)	
d)	
Write Short Notes(Any Two)	10
a)	
b)	
c)	
d)	
	Broad QuestionORBroad QuestionWrite Short Answers(Any Two)a)b)c)d)Write Short Notes(Any Two)a)b)c)c)c)c)c)c)c)b)c)c)

Sr.No.	Title of old paper	Title of new paper
1.	Financial Management	Financial Management - I
		Financial Management - II

# FOUNDATION OF HUMAN SKILLS

# SEMISTER V

**PAPER I**: (New syllabus will be implemented from June 2012 onwards)

**OBJECTIVES: 1.**To develop different human skills among students.

2.To enhance quality behavior.

3. To increase Emotional Quotient by learning values.

UNIT I	Basics Of Human Skills	12 Lectures
	Introduction to Human skills, Types of human skills – Reading,	
	Writing, Listening, Speaking.	
	Basic abilities – Muscular, sensor, mental, social and conceptual.	
	Use of basic abilities in organizational life .	
UNIT II	Understanding Self And Others	14 Lectures
	Understanding self and others through Johari Window. Journey of	
	self discovery. Analysis of strength and weakness. Goal settings to	
	overcome weakness.	
	Learning - Concepts, Principles of learning, learning through	
	reinforcement, learning through feedbacks, learning by	
	observations, learning through experience.	
UNIT III	Human Attitudes And Values	12 Lectures
	Attitudes - concept, components of attitudes. The attitude formation	
	process .	
	Values- Importance of values, sources of values, five universal	
	values (Truth, Righteous conducts, Peace, Love, Non-violence) &	
	sub values.	
UNIT IV	Communication	10 Lectures
	Meaning- Four functions of communication - control, Motivation,	
	Emotional expression, Information, Characteristics of	
	communication. Written communication- preparation of Resume.	
	Oral communication- Facing an Interview.	

Note: Practical sessions may be conducted to improve the skills of students.

# FOUNDATION OF HUMAN SKILLS

# **SEMISTER VI**

PAPER II: (New syllabus will be implemented from June 2012 onwards)

UNIT V	New Skills In Management	12
	Creative style – Emotional Intelligence (E.Q.) – Leadership	Lectures
	skills, work style- sales competencies, sports mental skills,	
	conflict management, stress management, Team role skills	
	critical thinking skills, computing skills.	
UNIT VI	Personality	12
	Meaning- Aspects of personality, Development of	Lectures
	personality: Erikson's eight life stages, Jung's Personality	
	Theory, Traits influencing organizational behavior. Locus of	
	control. Problem solving styles.	
UNIT VII	Skills Development	12
	Decision making skills, Methods used to develop decision	Lectures
	making skills- In the basket, Business games, case studies.	
	Interpersonal skills - Meaning, Methods Used to develop	
	interpersonal skills - role playing, Behavior modeling,	
	sensitivity Training, Transactions Analysis – structural	
	Insight.	
UNIT VIII	Utilizations of skills	12
	Career Management – Career stages model, basic career –	Lectures
	Anchors – Security, Autonomy, creativity, Functional	
	competence, Managerial Competence, factors affecting	
	career choices, career opportunities in management.	

Note: Practical sessions may be conducted to improve the skills of students.

# **Reference Books**

Basic Managerial Skills For All	E.H. McGrath
	(Prentice Hall of India Ltd.)
Human Values For Managers	Chakraborthy
Organizational Behavior Through Indian	M.N. Mishra
Philosophy	(Himalaya Publishing House)
Total Quality Management	S.D. Bagade
	(Himalaya Publishing House)
Organizational Behavior	Luthans Fred
Education to Human Values	Tilak Raj Bhardwaj
	(A Mittal Publication)
Personnel Management	Edwin Flippo

# **B.B.A. SEMESTER SYSTEM**

# Nature of Question Paper - For All Semesters

#### **Duration: 2 Hours -**

#### Total Marks – 40

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Instructions: - 1) All Questions are compulsory2) Figures to the right indicate full marks.

	Nature of Questions	Marks
Q.1	Broad Question	14
	OR	
Q.1	Broad Question	14
Q.2	Write Short Answers(Any Two)	16
	a)	
	b)	
	c)	
	d)	
Q.3	Write Short Notes(Any Two)	10
	a)	
	b)	
	c)	
	d)	

#### SHIVAJI UNIVERSITY, KOLHAPUR

#### New syllabus for

#### **BACHLER OF BUSINESS ADMINISTRATION (B.B.A.III)**

#### SEMESTER V

#### **Research Methodology**

#### Will be implemented from June 2012

1-Title: Research Methodology.

2-Year of Implementation: New syllabus will be implemented from June 2012 onwards

**3-Pattern**: Pattern of examination will be semester.

4-Medium of instruction: English.

#### 5-Scheme of teaching and examination:

6-Scheme of Examination: The examination shall be conducted at the end of each semester. The theory paper shall carry 40 marks.

#### Mark-40

Objectives- To Provide basic knowledge of research objectives, research problem formulation, research design, samplings, data collection, analysis of data and report writing.

12 Unit -I - Introduction to research methodology -

Meaning, definition, objective and types of research, significance of research, selection of research problem.

Research Design: Meaning, steps in research design, characteristics of research design. 12

#### Unit -II- Sampling Design and Data Collection -

Meaning of sampling, characteristics of good sample design, Types of sample design. Data collection-Meaning, types, of data, methods of collecting primary dataobservation, interview questionnaire and schedules, Sources of secondary data.

#### Unit -III- Processing and Analysis of data -

Classification of data, types of classification, Tabulation, parts of table, types of tables, Graphical presentation of data- Bar –diagram, pie-chart and curves. Analysis and Interpretation of data-meaning, methods of data analysis, techniques of interpretation.

#### Unit –IV– Report Writing

Meaning, significsteps in writing report, logout of the research report, Types of report, mechanics of writing a research report, Precautions for writing research report, Uses of computer in research.

# Periods

12

# 12

#### **REFERENCE BOOKS**

- a. C.R. Kothari- Research Methodology, New age, international (I) Ltd. New Delhi Reprint-2010
- b. Dr.V.P. Michael, Research Methodology in Management, Himalaya Publishing House, Mumbai, Ed, 2010
- c. Saranwalla- Research Methodology
- d. Bajpai-Methods of social survey research
- e. S.P.Gupta-Statistical Mehods.

#### PAPER -VII : B.B.A. Part-III PROJECT WORK

**Objective** : To expose the BBA students to practical application of theoretical concepts, which they have learnt during the BBA course.

Student should decide the topic for the project under the guidance of a teacher in the first month of the academic year of B.B.A.-III. The student will have the following options for selecting the project:

- (a) Field Work,
- (b) Library Work,
- (c) Placement with an Organization.

Student can carry out the project work after college hours, holidays/Diwali vacation. The student should take regular guidance from the teacher while carrying out project work. The project should be ready in the month of January.

The guidelines for the project report are as follows"

- Declaration from the student that his research work is not copied from any other existing reports.
- Certificate of the guide : The guide should certify that the research work is original and completed satisfactorily under his guidance.
- The Chapter Scheme for the Project Report will be as follows:

### **Chapter-1 : Introduction to the Study**

- 1.1 Introduction
- 1.2 Purpose of the study
- 1.3 Objectives of the study
- 1.4 Hypothesis of the study
- 1.5 Research Methodology
- 1.6 Scopes of the study
- 1.7 Significance of the study
- 1.8 Limitations
- 1.9 Chapter scherme.

#### **Chapter-2 : Introduction to the Organization**

- 2.1 Introduction to the Industry
- 2.2 Brief History of the Organization
- 2.3 Subsidiaries, Associates of the Company
- 2.4 Organization Structure
- 2.5 Departments/Manufacturing Process
- 2.6 Important Statistical Information
- 2.7 Future Prospects

If the student is completing a project in an organization, the above Chapter scheme can be used in case of other students. The detailed information relating to the topic may be included under this Chapter. **This Chapter should not be more than 5 pages.** 

#### **Chapter-3 : Theoretical Background**

Basic Concepts

Necessary theoretical inputs may be added to support the research work.

**Chapter-4 : Data Analysis and Interpretation** 

## **Chapter-5 : Findings and Observations**

**Chapter-6 : Conclusions and Suggestions** 

Bibliography

Appendix

The above guidelines are not a prescription for writing the project report but can be used as a milestone, while writing the project report. The guide has every discretion to change the Chapter as per requirements.

Notes:

- (1) There should be a proper linkage between objectives, data and interpreta-tion, findings and suggestions.
- (2) Header and Footer on project report pages shall consist of University name and Institute/College name, respectively. No other information should be included in the Header and Footer.
- (3) Colour ink should not be used for text.
- (4) Page numbers are compulsory.

Project Report will be assessed by the internal teacher out of 25 marks and there will be a viva-voce examination carrying 25 marks. University will appoint a viva-voce committee, consisting of 3 members, 2 members being external and 1 member being internal. External members will be from out of the district of the College, one external member will be the chairman of the committee. The viva-voce will be conducted before the annual examination. The Chairman has to submit viva-voce marks to the University immediately after the viva-voce.

7-Equivalence in accordance with titles and contents of paper ( for semester pattern)

Sr.No.	Title of old paper	Title of new paper
1.	Project Work	Research Methodology Paper-I