

#### SHIVAJI UNIVERISTY, KOLHAPUR-416 004. MAHARASHTRA

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दुरध्वनी (ईपीएबीएक्स) २६०९००० (अभ्यास मंडळे विभाग– २६०९०९४) फॅक्स : ००९१-०२३१-२६९१५३३ व २६९२३३३.e-mail:bos@unishivaji.ac.in

#### Ref../SU/BOS/Com & Mgmt./6087

Date: 17/06/2019

To.

The Principal All Affiliated (Commerce & Management) College/Institutions, Shivaji University, Kolhapur

Subject: Regarding Syllabi, Rules, Regulations and equivalence of BBA Part-I (Sem-I/II) Choice Based Credit System (CBCS) degree programme under the Faculty of Commerce & Management.

Sir/Madam,

With reference to the subject mentioned above, I am directed to inform you that the University authorities have accepted and granted approval to the revised Syllabi, Rules, Regulations and equivalence of BBA Part-I (Sem-I/II) Choice Based Credit System (CBCS) under the Faculty of Commerce & Management.

This Syllabi and equivalence shall be implemented from the academic year 2019-2020 (i.e. from June, 2019) onwards. A soft copy containing the syllabus is attached herewith and it is also available on university website www.unishivaji.ac.in (Online Syllabus).

The question papers on the pre-revised syllabi of above mentioned course will be set for the examinations to be held in October / November 2019 & March / April, 2020. These chances are available for repeater students, if any.

You are therefore, requested to bring this to the notice of all Students and Teachers concerned.

Thanking you,

Yours faithfully,

Encl: As above

Copy to, 1. I/c Dean, Faculty of Commerce & Management 2. Chairman, BOS under Faculty of for information Commerce & Management 3. Director, BOEE 4. Appointment Section 5. P. G. Admission Section B. Com. Section 6. 7. Affiliation Section (U.G./P.G.) for information and necessary action. 8. Computer Center/I.T. 9. Eligibility Section 10. Distance Education P.G. Seminer Section 11.

# SHIVAJI UNIVERSITY KOLHAPUR



Estd. 1962

NAAC 'A' Grade

# **Faculty of Commerce & Management**

**Syllabus For** 

**Bachelor of Business Administration** 

B. B. A. Part I

(Sem I & II)

To be implemented from June 2019 onwards.

(Subject to the modifications that will be made from time to time)

# Shivaji University, Kolhapur

# Faculty of Commerce & Management BACHELOR OF BUSINESS ADMINISTRATION (B.B.A) Course Structure under Choice Based Credit System (CBCS)

1. **Title**: The degree shall be titled as 'Bachelor of Business Administration' under the faculty of commerce with effect from the academic year

B.B.A. Sem I & II from Academic Year 2019-20 B.B.A. Sem III & IV from Academic Year 2020-21

B.B.A. SemV & VI from Academic Year 2021-22

2. Objectives:

#### **Program Educational Outcomes**

After completing the BBA course the students would be able to:

- 1. Acquire the managerial professional attributes and be capable of decision making by applying the knowledge of management discipline.
- 2. Explore the entrepreneurial quality and start new business venture with innovative ideas.
- 3. Prepare students to undertake post graduation management programme.

#### **Program Outcomes:**

After completing the BBA course the students would be able to:

- 1. Identify the different functional aspects of business world and recognize different opportunities of business.
- 2. Acquire the different skills necessary for the professional attitudes.
- 3. Demonstrate a global outlook with the ability to identify aspects of the global business and cross cultural understanding.
- 4. Identify the problems and challenges and inculcate the capability to cope with the spontaneous changes.
- 5. Analyze the importance of innovation and research, tackle the contemporary needs and accordingly grab the opportunities.
- 6. Develop effective and oral communication especially in business applications, with the use of appropriate technology.
- **3. Pattern of CBCS**: the pattern for the purpose of Semester end examination shall be as mentioned below:
  - I. B.B.A Sem I & II: 50 marks University Semester end examination and 50 marks internal examination for each theory paper in each semester.
  - II. B.B.A. Sem III & IV: 50 marks University Semester end examination and 50 marks internal examination for each theory paper in each semester except Environmental Studies. Only for Environment studies in Semester IV, 70

marks shall be for University examination for Theory paper and 30 marks for Project work.

III. B.B.A. Sem V & VI: 50 marks University Semester end examination and 50 marks internal examination for each theory paper in each semester

## **Compulsory Civic Course (CCC)**

For Sem I and Sem V there shall be Compulsory Civic Courses under self Study Mode which are as follows:

Sem I:CCC- I: Democracy, Elections and Good Governance (non-credit)

Sem V: CCC-II: Constitution of India and Local Skill Development (noncredit)

#### **Skill Enhancement Course (SEC)**

For Sem II and Sem VI there shall be Compulsory Skill Enhancement Courses under self Study Mode which are as follows:

Sem II : SEC-I : Any one from following (i) to (v) (Non-Credit)

- i) Business Communication & Presentation ii) Event Management iii)Personality Development iv) Yoga & Physical Management
- v) Resume, Report & Proposal Writing

Sem IV : SEC-II Any one from following (vi) to (x) (Non-Credit)

- vi)Interview & Personal Presentation Skill vii)Entrepreneurship
  Development viii) Travel & Tourism ix) E-Banking & Financial
  Services x) RTI & Human Right Education (HRE), IPR & Patents
- These courses are of self study mode. The study material of all above courses will be made available on University Website.
- The examination of each of the course will be of 50 marks having 25 MCQ questions. Minimum 20 marks (40%) out of 50 are required for passing.
- The duration of examination shall be 60 minutes
- The examination shall be conducted at the college level
- The list of all candidates along with marks is to be submitted by the Principal to the University
- The degree will be awarded only after successful completion of these courses
- The performance of students regarding Non-Credit Courses (CCC & SEC) shall be separately mentioned in Result sheet as Pass or Fail

#### 4. Credit distribution chart for B.B.A Program with Course Code

Course Name	Total Courses (Papers)	Total Credits	% in Total Course
CC: Core Course	18	72	58
AECC: Ability Enhancement	05	20	16
GEC: Generic Elective	04	16	13
Courses			
DSE: Discipline Specific	04	16	13
Elective			
Total	31	124	100

#### 5. Duration

- 1. The program shall be a Full Time program.
- 2. The duration of program shall be three years.
- 3. The program shall be run on self supporting basis.
- 4. Student has to complete the program within six years i.e. 3+3 years.

#### 6. Number of Students:

A batch shall consist of not more than 80 students

## 7. Eligibility:

A candidate for being eligible for admission to the Degree Course in Business Administration shall have passed XII Std. Examination with minimum qualifying marks for the candidates from all the categories will be 45% of the Maharashtra Board of Higher Secondary Education or its equivalent or any Diploma or MCVC of not less than two years.

#### **8.** Medium of Instruction:

The medium of instructions shall be in English.

#### 9. Teachers Qualification:

As per rules and regulations of Shivaji University, Kolhapur and Govt. of Maharashtra

#### 10. Scheme of Examination:

## B.B.A. Program will be conducted through CBCS Semester pattern

There shall be a examination at the end of each semester. Each course (subject) during each semester will carry 100 marks. Out of this, 50 marks will be allotted to University theory papers and 50 marks to be given by each college through internal evaluation. Out of this, 50 marks 30 marks for mid semester test, 10 marks for internal evaluation i.e. oral for Sem - I & Sem VI , Seminar for Sem II, Home

assignment for Sem III and Sem V Group Discussion for Sem IV. The remaining 10 marks of the Internal Assessment shall be based on Attendance. The marks based on attendance shall be awarded as given below:

75% to 80%- 04 marks

81% to 85 %- 06 marks

86% to 90 %- 08 marks

91% to 100% - 10 marks

The record of all internal marks should be strictly maintained by faculty member. Each student should prepare seminar / Home assignment of 2 to 3 pages and Group discussion report submit to related faculty.

Field visit: Sem V

The candidate shall visit to respective firms/organizations/ markets/companies for whole semester and prepare a mini project on field visit. The faculty shall organize and guide to the candidate regarding field visit and preparing the report. The report shall evaluate by the faculty at the end of Sem V. and submit the marks online as well as hard copy. The faculty should keep the record properly.

# Project Report and Viva-voce -Sem VI

- I. The project report in the sixth semester carries 100 marks (70 marks for project and 30 marks for viva-voce. There shall be single evaluation of project report and this will be done simultaneously along with vive-voce. Internal assessment does not carry any marks.
- II. Examiners (university appointed) shall evaluate project report and conduct viva-voce and chairman should filling online marks and hard copy submit to the University examination department. The viva-voce committee appointed by University should have two experts and one should be Chairman of committee.

#### 11. Workload (period/Lectures for each Course)

For every semester 60 periods (60 minutes per period) are allotted to complete the syllabus of each Course (Subject)

#### 12. Standard of Passing:

- I. A candidate must obtain minimum 40% of the marks in each University and internal examination paper as well as mini and major project report.
- II. For environmental studies Semester IV the candidate shall have to score 28 marks out of 70 marks theory paper and 12 marks out of 30 for project work.

- III. There shall be a separate head of passing in Theory and Internal examination. However, ATKT rules shall be made applicable in respect of theory paper (University Examination) only.
- IV. A candidate who fails in any number of subjects during semester I & II shall admitted to B.B.A.-II (appear for semester –III & Semester IV examination)
- V. However the candidate shall not be admitted to B.B.A- III (Semester-V) unless he/she passed in all the subjects at B.B.A.-I (Semester-I & Semester-II)
- VI. A candidate who fails in any number of subjects during Semester-III & IV shall be admitted for B.B.A.-III & allowed to appear for Semester –V & VI examinations.

#### **Gradation Chart:**

Marks obtained	Numerical Grade	CGPA	Letter Grade
	(Grade Point)		
Absent	0 (Zero)	-	-
0-40	0 to 4	0.0 to 3.99	Fail
41-50	5	4.00 to 4.99	С
51-60	6	5.00 to 5.99	В
61-70	7	6.00 to 6.99	B+
71-80	8	7.00 to 7.99	A
81-90	9	8.00 to 8.99	A+
91 to 100	10	9.00 to 10.0	0
			Outstanding

## Note:

- i) Marks obtained > = 0.5 shall be rounded off to next higher digit
- ii) The SGPA & CGPA shall be rounded off to 2 decimal points

#### Calculation of SGPA & CGPA

1. Semester Grade Point Average (SGPA)

**SGPA** = Course credits x Grade Points obtained of a semester Course credits of respective semester

2. Cumulative Grade Point Average (CGPA)

**CGPA** = Total credits of a semester x SGPA of respective semester of all semesters Total course credits of all semesters

#### 13. Fee Structure

As per University norms

#### 14. Requirements:

#### i) Core Faculty

For First Year Sem I & Sem II - 1 Full Time Faculty
For Second Year Sem III & Sem IV - 1 Full Time Faculty

For Third Year Sem V & Sem VI - - 1 Full Time Faculty

Total – 3 Full Time Faculties

In addition there shall be visiting faculty drawn from academicians/professionals from different fields.

One full time faculty having M.Com. as educational qualification and two are MBA. The eligibility norms for the post of Assistant Professor are as per UGC norms. As per the need additional faculty on CHB basis may be appointed to give justice to the subject.

- ii) **Library:** The entire library fees collected from the students shall be invested on library
- iii) **Equipments and Stationary**: supply of Computers, overhead projector, necessary software, operating system, necessary stationary.

#### **Nature of Question Paper: (for all courses of BBA program)**

#### QUESTION PAPER PATTERN FOR ALL SEMESTERS

Duration: 2 Hours Total Marks – 50

#### **Instructions: -**

- 1) All Questions are compulsory
- 2) Figures to the right indicate marks

#### **Nature of Questions:-**

Q.1 Broad Question

15

OR

Q.1 Broad Question

15

Q.2 Write Short Answers (Any Two)

20

a)

b)

c)

ď

Q.3 Write Short Notes (Any Two)

15

a)

b)

c)

d)

#### Note:-

The above nature of question paper is applicable for all the courses of B.B.A. program for all six semesters.

# CBCS BBA Structure Sem – I & II

					STRUC	CTURE-1					
SEMESTER-I DU						RATION-06 MONTHS					
SR.			TEACHI	NG SCHEM	E	EXAMINATION SCHEME					
NO		THEORY (7	(H)		PRACTICAL	THEORY			INTERNAL EXAM		
	COURSE	NO.OF	HOURS	<b>CREDITS</b>	-	<b>PAPERS</b>	MAX	MIN	INTERNAL	MAX	MIN
	TYPE	LECTURE				HOURS					
1	CC-A1	4	4	4	NO	2	50	20	MID TERM (30)+	50	20
2	CC-A2	4	4	4	PRACTICAL	2	50	20	ORAL(10)+	50	20
3	CC-A3	4	4	4		2	50	20	ATTENDANCE(10)	50	20
4	GEC-G1	4	4	4		2	50	20		50	20
5	AECC-C1	4	4	4		2	50	20		50	20
6	CCC - 1	-	•	•		•	•	-	Test (non Credit)	25	10
									25	0	
TC	TAL	20	20	20		-	250	-	THEORY -	+ INTERN	IAL
									250+ 250	= 500	
				SEN	MESTER-II DUF	RATION-06	MONTH	S			
SR.		TEACHING SCHEME						EXAMI	NATION SCHEME		
NO		THEORY (7	(H)		PRACTICAL	THEORY			INTERNAL EXAM		
	COURSE	NO.OF	<b>HOURS</b>	<b>CREDITS</b>	-	<b>PAPERS</b>	MAX	MIN	INTERNAL	MAX	MIN
	TYPE	LECTURE				HOURS					
1	CC-A4	4	4	4	NO	2	50	20	MID TERM (30)+	50	20
2	CC-A5	4	4	4	PRACTICAL	2	50	20	SEMINAR (10)+	50	20
3	CC-A6	4	4	4		2	50	20	ATTENDANCE(10)	50	20
4	GEC-G2	4	4	4		2	50	20		50	20
5	AECC-C2	4	4	4		2	50	20		50	20
6	SEC-2	-	-	-		-	-	-	Test (non credit)	25	10
									25	0	
TO	TAL	20	20	20		-	250	-	THEORY + I		, <del></del>
									250+ 250 =		
Gran	nd Total	40	40	40			500		Theory 500+ Into	ernal 500 =	=1000

NOTE: 1. CC: Core Course 2. GES: Generic Elective Course 3. AECC: Ability Enhancement Compulsory Course 4. SEC: Skill Enhancement Course

					STRUC	CTURE-2					
				SEN	IESTER-III DU	RATION-06	6 MONTE	IS			
SR. TEACHING SCHEME			E	EXAMINATION SCHEME							
NO		THEORY (T	<b>(H</b> )		PRACTICAL	THEORY			INTERNAL EXAM		
	COURSE TYPE	NO.OF LECTURE	HOURS	CREDITS	-	PAPERS HOURS	MAX	MIN	INTERNAL	MAX	MIN
1	CC-B1	4	4	4	NO	2	50	20	MID TERM (30)+	50	20
2	CC-B2	4	4	4	PRACTICAL	2	50	20	HOME	50	20
3	CC-B3	4	4	4		2	50	20	ASSIGNMENT	50	20
4	GEC-G3	4	4	4		2	50	20	(10)+	50	20
5	AECC-C3	4	4	4		2	50	20	ATTENDANCE(10)	50	20
6	<b>AECC-EVS</b>	4	4	4		-	•	-		-	-
									250	)	
TC	TAL	24	24	24		-	250	-	- THEORY + INTERNAL		AL
									250+ 250 = 500		
					IESTER-IV DUI	RATION-06	MONTH				
SR.				NG SCHEM				EXAMI	NATION SCHEME		
NO		THEORY (			PRACTICAL	THEORY			INTERNAL EXAM		_
	COURSE	NO.OF	HOURS	CREDITS	-	PAPERS	MAX	MIN	INTERNAL	MAX	MIN
	TYPE	LECTURE				HOURS					
1	CC-B4	4	4	4	NO	2	50	20	MID TERM (30)+	50	20
2	CC-B5	4	4	4	PRACTICAL	2	50	20	GROUP	50	20
3	CC-B6	4	4	4		2	50	20	DISCUSSION (10)+	50	20
4	GEC-G4	4	4	4		2	50	20	ATTENDANCE(10)	50	20
5	AECC-C4	4	4	4		2	50	20		50	20
6	AECC-EVS	-	-	-		3	70	28	PROJECT	30	12
									28		
TC	TAL	20	20	20		-	320	-	THEORY -		IAL
									320+ 280		
	nd Total	44	44	44			570		Theory 570+ Inte		= 1100

NOTE: 1. CC: Core Course 2. GES: Generic Elective Course 3. AECC: Ability Enhancement Compulsory Course 4.EVS: Environmental science

					STRUC	TURE-3						
SEMESTER-V DUI					IESTER-V DUR	ATION-06	MONTHS					
SR.			TEACHI	NG SCHEM	E			EXAM	INATION SCHEME			
NO		THEORY (T	(H)		PRACTICAL	THEORY			INTERNAL EXAM			
	COURSE	NO.OF	HOURS	CREDITS	-	<b>PAPERS</b>	MAX	MIN	INTERNAL	MAX	MIN	
	TYPE	LECTURE				HOURS						
1	CC-C1	4	4	4	NO	2	50	20	MID TERM (30)	50	20	
2	CC-C2	4	4	4	PRACTICAL	2	50	20	+HOME	50	20	
3	CC-C3	4	4	4		2	50	20	ASSIGNMENT) +	50	20	
4	DSE-I	4	4	4		2	50	20	ATTENDANCE(10)	50	20	
5	DSE-II	4	4	4		-	-	-	Report viva Voce	100	40	
6	CCC -2	-		-		-	-	-	Test (not included)	25	10	
									30	00		
TO	TAL	20	20	20		-	200	-	THEORY + I	INTERNAL	ı	
									200+ 300 =	500		
	T	1			ESTER-VI DUR	ATION-06	MONTHS					
SR.				NG SCHEM	,			EXAM	INATION SCHEME			
NO		THEORY (			PRACTICAL	THEORY		_	INTERNAL EXAM			
	COURSE	NO.OF	HOURS	CREDITS	-	PAPERS	MAX	MIN	INTERNAL	MAX	MIN	
	TYPE	LECTURE				HOURS						
1	CC-C4	4	4	4	NO	2	50	20	MID TERM (30) +	50	20	
2	CC-C5	4	4	4	PRACTICAL	2	50	20	ORAL (10) +	50	20	
3	CC-C6	4	4	4		2	50	20	ATTENDANCE	50	20	
4	DSE-III	4	4	4		2	50	20	(10)	50	20	
5	DSE-IV	4	4	4		-	-	-	-	-	-	
6	SEC-II	-	-	-		-	-	-	Test (non Credit)	25	10	
-	-	-	-	-		-	-	-	Project Viva-voce	70 30	28 12	
					1				30	<b>50</b>		
TO	TAL	20	20	20		-	200	-	THEORY + I		,	
									200+ 300=			
Grai	nd Total	40	40	40			400		Theory 500+ Int	ernal 500 =	=1000	

NOTE: 1. CC: Core Course 2. GES: Generic Elective Course 3. SEC: Skill Enhancement Course 4. DSE: Discipline Specific Elective

# **CBCS BBA : List of Course (subject )**

For B.B.A Sem I & II

	Semester -I		Semester -II			
Course code	Course (subject)	Course code	Course (subject)			
	Core o	course				
CC-A1	Fundamental of Business Management	CC-A4	Accounting for Managers			
CC-A2	Principles of Marketing	CC-A5	Human Resource Management			
CC-A3	Micro Economics	CC-A6	Macro Economics			
	General Elec	ctive Course	_			
GEC-G1	Information Technology in Busi. Mgt.	GEC-G2	Management Information System			
	Ability Enhancement	Compulsory Course				
AECC-C1	Business Communication paper I	AECC-C2	Business Communication paper II			
	Compulsory Civic Course (CCC)/Skill	<b>Enhancement Cours</b>	se (Compulsory)*			
CCC-1	Democracy, Elections and Good	SEC-I	Any one from- Business			
	Governance (Non-Credit)		communication& presentation/Event			
			Management/Personality			
			Development/Yoga & physical			
			Management /Resume, Report &			
			Proposal Writing			

	Semester -III	Semester -IV		
Course code	Course (subject)	Course code	Course (subject)	
	Core	course		
CC-B1	Fundamental of Entrepreneurship	CC-B4	Entrepreneurship Project Management	
CC-B2	Cost Accountancy	CC-B5	Management Accounting	
CC-B3	Service Marketing	CC-B6	Rural and Retail Marketing	

	General Elective Course						
GEC-G3 Forms of Business organisation. GEC-G4 Research Methodology							
	Ability Enhancement Compulsory Course						
AECC-C3	AECC-C3 Statistical Techniques AECC-C4 Statistics for Decision Making						
AECC-EVS	AECC-EVS Environmental Science						

	Semester -V		Semester -VI		
Course code	Course (subject)	Course code	Course (subject)		
	Cor	e course			
CC-C1	Fundamental of Business Law	CC-C4	Fundamental of Taxation		
CC-C2	Human skills	CC-C5	Business Ethics		
CC-C3	Management Historians	CC-C6	Organizational Behaviour		
	Discipline Specific	c Elective - Marketing			
DSE-A1	Digital Marketing	DSE-A3	International Marketing		
DSE-A2	Field visit /Report (mini project)	DSE-A4	Project -major		
	Discipline Specif	fic Elective - Finance			
DSE-B1	Financial Management	DSE-B3	Business finance		
DSE-B2	Field visit /Report (mini project)	DSE-B4	Project- major		
	Discipline Specific Elective	-Human Resource Man	agement		
DSE-C1	Human Resource Planning	DSE-C3	Human Resource Development		
DSE-C2	Field visit /Report (mini project)	DSE-C4	Project- major		
	Compulsory Civic Course (CCC)/S	kill Enhancement Cour	se (Compulsory)		
CCC-2	Constitution of India and Local Self	SEC-II	Any one from- Interview & Personal		
	Government (non Credit		Presentation Skill/Entrepreneurship		
	·		Development Skill/Travel & Tourism/		
			E-Banking & Financial Services/RTI &		
			Human Right Education (HRE),IPR &		
			Patents		

Note

CC: Core Course: All Courses are compulsory

DSE: Discipline Specific Elective: Candidate has to select any one elective from Marketing /Finance/Human Resource Management

# **Credit distribution chart for B.B.A Program with Course Code**

Course Name	Total Courses (Papers)	<b>Total Credits</b>	% in Total Course
CC: Core Course	18	72	58
AECC: Ability Enhancement	05	20	16
GEC: Generic Elective Courses	04	16	13
DSE: Discipline Specific Elective	04	16	13
Total	31	124	100

# **Faculty Subject Allotments:**

1. MBA (Marketing)	Sem I	Principle of Marketing	Sem II			
	Sem III	Service Marketing	Sem I	V	Rural	& Retail Marketing
	Sem V	Human Skill				
	Sem V	Digital Marketing	Sem VI		International	l Marketing
	Sem V	Field Visit	Sem VI		<b>Business Ethi</b>	ics
				Projec	et	
2. M.B.A (HRM)	Sem I	Funda of Busi Mgt	Sem II	[	HRM	
	Sem III	Funda of Entrepre	Sem IV		Entre. Projec	ct Management
	Sem V	Management Historian	Sem VI		Organization	al Behaviour
	Sem V	HRP	Sem V	HRD		
		Field Visit		Projec	et	
3. M.Com	Sem I		Sem II	Accou	nting for Man	igers
	Sem III	Cost Accountancy				
	Sem III	Forms of Busi Organ	ni	sem IV	V	<b>Management Accounting</b>
	Sem V	Funda of Busi Law	Sem VI		Fundamental	l of Taxation
	Sem V	Financial Mgt	Sem V	,	<b>Business Fina</b>	ance
		Field Visit		Projec	et	

# **BBA Structure Equivalence:**

# BBA – I SEMISTER - I

Sr.	Title of existing paper	Equivalent Paper
1	Principles of Management Paper – I	Fundamentals of Business
		Management
2	Financial Accounting Paper – I	
3	Marketing Management Paper – I	Principles of Marketing
4	Human Resource Management – Paper – I	
5	Business Economics (Micro – I) Paper – I	Micro Economics
6	Business Communication Paper – I	Business Communication P-I
7	Computer Application in Business Paper – I	Information Technology in Business
		Management

# BBA – I SEMISTER – II

Sr.	Title of existing paper	Equivalent Paper
1	Principles of Management Paper – II	Human Resource Management
2	Financial Accounting Paper – II	Accounting for Managers
3	Marketing Management Paper – II	
4	Human Resource Management – Paper – II	
5	Business Economics (Macro – I) Paper – II	Macro Economics
6	Business Communication Paper – I	Business Communication P-II
7	Computer Application in Business Paper – I	Management Information System

#### BBA – II SEMESTER – III

Sr.	Title of existing paper	Equivalent Paper
1	Management of Business Services Paper – I	Service Marketing
2	Cost and Management Accounting Paper – I	Cost Accounting
3	Production Management	Operations Management
4	Business Economics (Macro – II) Paper - I	
5	Entrepreneurship Development paper – I	Fundamentals of Entrepreneurship
6	Statistical Techniques for Business Paper – I	Statistical Techniques for Business
7	E – Commerce Paper - I	

# BBA – II SEMESTER – IV

Sr.	Title of existing paper	Equivalent Paper
1	Management of Business Services Paper – II	Rural and Retail Marketing
2	Cost and Management Accounting Paper – II	Management Accounting
3	Production Management	Forms of Business Organisation
4	Business Economics (Macro – II) Paper - II	
5	Entrepreneurship Development paper – II	Entrepreneurship Project Management
6	Statistical Techniques for Business Paper – II	Statistics for Decision Making
7	E – Commerce Paper - II	Research Methodology

 $BBA-III\ SEMESTER-V$ 

Sr.	Title of existing paper	Equivalent Paper
1	Fundamentals of Business And Tax Laws	Fundamentals of Business Laws
	Paper – I	
2	Practices in Modern Management Paper – I	Management Historians
3	Recent Trends in Marketing Paper – I	Digital Marketing
		Field Visit/Report (mini project)
4	International Business Paper – I	Human Resource Management
		Field Visit/Report (mini project)
5	Financial Management Paper – I	Financial Management
		Field Visit/Report (mini project)
6	Foundations of Human Skills Paper – I	Human Skills
7	Research Methodology Paper - I	

Students can choose Special subject – Marketing /Finance/ Human Resource Management

BBA – III SEMESTER – VI

Sr.	Title of existing paper	Equivalent Paper
1	Fundamentals of Business And Tax Laws Fundamentals of Taxation	
	Paper – II	
2	Practices in Modern Management Paper – II	Organizational Behaviour
3	Recent Trends in Marketing Paper – II	International Marketing
		Project and Viva Voce
4	International Business Paper – II	Human Resource Development
		Project and Viva Voce
5	Financial Management Paper – II	Business Finance
		Project and Viva Voce
6	Foundations of Human Skills Paper – II	Business Ethics
7	Project Work Paper - II	Project and Viva Voce

Students can choose Special subject – Marketing /Finance/ Human Resource Management

	BBA-I Sem-I						
	Fundamentals of Business Management						
	CC-A1						
Course	1. Students should be able to know, comprehend, apply, analyze, syn	thesize and					
<b>Outcomes:</b>	evaluate the basic fundamentals of managing organizations. Stu						
	complete specific activities, as identified in the syllabus, related to each of the						
	four functions of management: planning, organizing, leading and controlling.						
	2. Have developed a working knowledge of fundamental terminology and						
	frameworks in the four functions of management: Planning, Organizing,						
	Leading and Controlling;						
	3. Be able to analyze organizational case situations in each of the functions of						
	management;						
	4. Be able to identify and apply appropriate management tech	niques for					
	<ul><li>managing contemporary organizations; and</li><li>Have an understanding of the skills, abilities, and tools needed to organize</li></ul>	htain a ich					
	on a management track in an organization of their choice.	obtain a job					
Marks:100	Hours of Teaching:60 Per Week: 04 Credit Points:0	)4					
Syllabus	Tions of Teaching.00   Tel Week. 04   Credit Folias.	7-7					
Contents:							
Unit I:	An Introduction to Management	15					
	1. Meaning and Definition of Management,						
	2. Management as a Science and Art.						
	3. Contributions of F.W. Taylor, Henri Fayol, Frank and Lillian						
	Gilbreth.						
Unit II:	The Environment of Organizations	15					
	The environmental factors STEEPL: Social, Technological,						
	Economic, Ethical, Political& Legal.						
	Understanding the Operations, Quality, and Productivity						
Unit 3:	Managers: Understanding the Manager's Job	15					
	1. The basic functions of a manager at different Organizational levels.						
	(Functions of Planning, Organizing. Staffing, Leading, and						
	Controlling)2. 2. Steps in planning, Centralization and						
	Decentralization, Authority and Responsibility, Motivation						
Unit 4:	Trends in Management	15					
	1. Social Responsibility and Ethics						
D C	2 Global Perspective in Management: Definition and concept						
Reference	1. Essentials of Management : Weirich and Koontz						
Books:	2. Management: Stoner, Freeman, and Gilbert						
	3. Management: Prasad  4. Management: Michael						
	4. Management: Michael Principles of Management: Gupta, Meenakshi						
	Teachers should encourage students to go thru material available on the						
	internet, newspapers, magazines and Journals in reference to the						
	subject.						
	subject.						

	BBA (Part - I) (Semester - I) Principles of Marketing CC-A2				
<b>Course Outcomes:</b>	Understand the fundamentals of marketing.				
	2. Aware of the 4P's & 4C's of marketing mix.	_	_		
	3. Understand the consumer behavior and importan	ce of mar	ket		
Marks:100	segmentation  Hours of Teaching:60   Per Week: 04	Cnodit I	Points:04		
Syllabus Contents:	Hours of Teaching:00   Per Week: 04	Crean I	70IIItS:04		
Unit I:	Introduction to Marketing.		15		
Omt 1:	Meaning and Definition Importance, core conce	epts of	13		
	marketing-Need, Wants, Demands, Value and Satis				
	Different approaches of marketing-Product, Production,				
	Marketing and Societal Marketing. Marketing Environ	_			
	Micro Environment, Macro Environment -PESTLE Ana				
Unit II:	Consumer Behavior-meaning and Importance	of	15		
	consumer behavior. Factors affecting consumer be	ehavior.			
	Consumer Modeling: - The economic model - L				
	model- psychoanalytic model – The sociological				
		The Howard Sheth model of buying behavior – The Nicosia			
	model-The Engel –Kollat-Blackwell Model				
Unit 3:	Market Segmentation- Meaning and Importance of n		15		
	segmentation. Basis for market segmentation. Requis				
	of sound market segmentation. Market Segmentation	1			
Unit 4:	strategies, Targeting, Product positioning  Marketing Mix- meaning, scope & importance, 4 P's of	f	15		
Omt 4.	marketing. Product-meaning, concept, types of product		13		
	of product. Price-meaning, concepts, types of pricing, methods				
	of pricing. Place-Meaning, concept, Promotion-				
	meaning, concept, types of promotion, methods of promotion.				
	Evolution of 4 P's to 4 C's -Consumer, Costs, Convenience,				
	Communication				
Reference Books :	MarketingManagement-PhilpkotlerMarketingManagement				
	MarketingManagement–RajanSaxena				
	MarketingManagement-V.S.Ramswami&Namkumari				
	MarketingManagement-WilliamJ.Stantion&MicahelJ.I	Etzel			
	MarketingManagement- Sherlekar				
	MarketingManagement–JosephGuiltinam&Gordonpaul	l			
	Marketing Management – Dr.C.N.Sontakki				

# B.B.A.-I SEM I Micro Economics CC-A3

#### **Course Outcomes:**

- 1. Learners will be able to explain meaning and scope of business economics
- 2. Learners will apply the concept and theories of demand and consumer behaviors'
- 3. Learners will apply concepts of factor pricing and production function in business practices
- 4. Learners will understand different markets and its pricing practices

#### **Expected Skills Impartation (Through theory and Practical's)**

- 1. Ability to apply economics principles in business
- 2. Ability to critical thinking on pricing, cost and revenues
- 3. Ability to application of economics principles in business practices

Marks: 50		Total Lectures of Teaching: 60	Credits: 4		
Unit-1:	<b>Introduction to Economics</b>	Introduction to Economics			
	1.1.Definition ,Nature, Se	cope and Significance of Economics		15	
	1.2.Difference between N	Micro and Macro Economics		Lectures	
	1.3.Basic Economic Prob	olem		Lectures	
	1.4.Business Economics	and Business Decisions			
Unit-2:	Consumer Behavior & Den	nand Analysis			
	1	aw of Diminishing Marginal Utility		15	
	2.2.Indifference curve an	alysis- Properties – consumer's equilibration	rium	Lectures	
	2.3.Law Demand - Determinants of demand, Elasticity of demand				
	2.4. Measurement of Elasticity of demand and its applications				
Unit-3:	Factor Pricing and Produc				
	3.1.Cost and Revenue - C	•		15	
		Profit, Risk and Uncertainty theory of I		Lectures	
	1	of Interest -Liquidity Preference theory	·	Lectures	
	•	Long Run & Short Run Production Fur	ection		
Unit-4:	Market Structure				
	_	Market - Characteristics and Price deter	mination	15	
	_ <del>- •</del>	ristics and Price determination		Lectures	
		tition -Characteristics and Price determine		Lectures	
	4.4.OligopolyCharacte	ristics and Concept of Price Leadership	ı		

#### **References:**

- 1. M.L.Seth, "Micro Economics" Laxmi Narayan Agrwal Publication Aagra
- 2. M.L.Jhigan, "Micro Economic Theory" Vikas publication New Delhi
- 3. Gupta G.S. "Managerial Economics" Tata Mac Graw Hill Publication New Delhi.
- 4. Dean J. "Managerial Economics, Theory and Applications" Himalaya Publishing House, New Delhi.
- 5. Ahuja H.L.: Advanced Economic Theory" Seth Publication
- 6. M.N.Shinde, "Managerial Economics", Ajab Publication Kolhapur
- 7. R.R.Doshi, "Modern Business Economics" Modern Publication New Delhi.
- 8. D.D.Chaturvedi, "Business Economics Theory and Applications" International Book House Ltd. Ahmadabad
- 9. D.D.Tewari, "Principles of Micro Economics"
- 10. R.R.Barthwal, "Micro Economic Analysis"
- 11. V.K.Puri, "Business Economics" Himalaya Publishing House, New Delhi.
- 12. P.M. Salwan, "Texmans Business Economics" Texman Publication New Delhi.

	BBA (Part - I) (Semester - I) Information Technology in Business Management Course Code:GEC-G1			
Course	Students who complete this course should be able to:			
<b>Outcomes:</b>	Understand basics of computer technology.			
	2. Identify software and networking technology for business.			
	3.Prepare documents, files and folders with the help of Ms-Words			
	4. Prepare power point presentations.			
	5. Analyze Business data using MS – Office.			
<b>Expected Skills</b>	Business document development skill			
Implementatio	2. Presentation and data analysis skill			
n	3. Software and networking skill			
Marks:100	Hours of Teaching:60   Per Week: 04   Credit Points:	)4		
Syllabus				
Contents:				
Unit I:	Introduction to Computer:	15		
	Computer-definition and meaning, characteristics ,Generation of			
	computers, Types of computer, Block diagram, Input- output devices,			
	Memory, Types of memory, Storage devices.			
Unit II:	Computer Software and Networks	15		
	<b>Software :</b> Definition and Types			
	Computer network – types, topologies, Internet, intranet, extranet.			
	Search engine – concept and working of search engine  Ms-Word and PowerPoint 15			
Unit 3:	Ms-Word and PowerPoint			
	Microsoft Word: - Introduction to word components, working with			
	word document, Formatting documents, working with tables, tools			
	Microsoft PowerPoint: Introduction to PowerPoint components,			
	working with PowerPoint, Creating presentation, formatting			
	presentation, Adding effects to presentation.			
Unit 4:	MS-Excel			
	Introduction to excel, spreadsheet, Formatting worksheet, working			
	with graphics in excel, types of charts, mathematical and statistical			
	functions in excel.			
Reference	1. Fundamentals of Computer by P.K.Sinha			
Books:	2. Computer Today – Basundara			
	3. Fundamentals of Computer – V.Rajaraman			
	4. MS – OFFICE -97 By Gini Courter and Annette Marquis, BCB			
	publication.			
	5. Foundations of Information Technology Course book 9: Windows 7			
	and MS Office 2007 (With MS Office 2010 Updates)-			
	SangeetaPanchal,AlkaSabharwal			
	This paper should be taught preferably in the computer laboratory			
	conducting practical's.			

B.B.A. Part I Semester I Business Communication, Paper –I AECC-C1						
Course out	Course outcomes After the completion of the course, students will be able to					
		1.	Understand busi	ness communication		
		2.	Develop vocabu	lary		
		3.	Develop effectiv	e writing skills		
		4.	Develop effective	ve reading skills		
Expected S	skills		Business commu			
Impartation	ı	2.	Effective Writin	g skills		
			Reading skills			
Total Hou		Total I	Marks: 100	Theory: 50	Internal: 50	
teaching:						
Syllabus C					1	
Unit 1:			les of Communic		15 Hours	
			_	nmunication, the Communication		
				on, Barriers to effective		
			n, 7 C's of comm	unication		
Unit 2:			tive English		15 Hours	
				uffixes, , vocabulary development,		
			patterns, types of	f sentences- Simple, complex,		
	compo				1	
Unit 3:			munication:		15 Hours	
				cance in business, Language of		
				rs- order, enquiries and replies, sales adjustment letters, goodwill letters		
TT '. 4		15 11				
Unit 4:		ng Skill		No. 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	15 Hours	
				Types of reading- slow, fast, silent,		
	_		ue of reading.			
			rehension:	on of Dusiness Arthur Helms		
				an of Business- Arthur Helps y- Sharmila Gameshan		
			Manners –J.G. Hil			
	٥.	G000 I	viainieis – J.G. Hil	П		

#### Reference Books

- 1. Communicative Spoken English, Rajaneesh Nayar
- 4. Linguistics and the process of communication, , Dr. Vipul V. Makodia
- 5. Communicative Spoken English, Rajneesh Nayar, Mark Publishers, Jaipur
- 6. Enriching your competence in English, A. R. Thorat, B. S. Valke, S. B. Gokhale, Orient Longman, Hyderabad
- 7. Essential Communication Skills, Shalini Aggarwal, Ane Books Pvt. Ltd., New Delhi
- 8. Business Communication, Urmila Rai, S. M. Rai, Himalaya Publishing House, Mumbai.
- 9. Communication Skills and Soft Skills, Avani Sharma, Yking Books, Jaipur 2017
- 10. An Approach to Communication Skills Indrajit Bhattacharya, , Delhi : Dhanpat Rai, 2008.
- 11. Business Communication Skills, Varinder Kumar, Bodh Raj, Manocha, Kalyani Publishers, New Delhi, latest edition.
- 12. Communication Today & Tomorrow, Ravi Aggarwal : Sublime Publications, Jaipur, 2008.

#### Suggested Research journal:

- 1. International journal of Business Communication, https://journals.sagepub.com
- 2. IOSR Journal of Business and management, https://iosrjournals.org

	B.B.AI Semester-II Accounting for Managers				
	CC-A4				
Objective	es: To understand the basic concepts & principles of Financial	Periods			
Accounti	* * *				
Course O					
	nderstand the concepts in accountancy.				
	repare ledger accounts, subsidiary books and trial balance.				
	emonstrate calculations of depreciation.				
	repare statements of accounts.				
Unit -I	Financial Accounting				
	Meaning, Need and Objectives of Accounting, Book-Keeping vs.	1			
	Accounting, Users of Accounting, Branches of Accounting, Accounting	10			
	Principles-Concepts and Conventions, Accounting Standards				
Unit -II	Accounting Process				
	Journalizing Transactions, Ledger Posting, Subsidiary Books, Trial	20			
	Balance, Bank Reconciliation Statement				
Unit-III					
	Concept, Causes for Depreciation, Basis for Depreciation, Methods of	10			
	Depreciation- Straight Line Method – Written Down Method- Change	10			
	in Depreciation Method				
Unit-IV	Final Accounts				
	Introduction, Preparation of Trading A/C, Profit & Loss A/C and	20			
	Balance Sheet for Sole Proprietorship and Partnership Firm				
	Reference Book:				
	1. Advance Accountancy: Volume I- M.C. Shukla And Grewal ,S.Chand				
	& Company Pvt.Ltd., New Delhi.				
	2. Advance Accountancy: S.P. Jain And K.L. Narang, Kalyani				
	Publishers, New Delhi.				
	3. Advance Accountancy: R.L. Gupta and M.Radhaswamy, Sultan				
	Chand & Sons, New Delhi.				
	4. Advance Accountancy: M.E.Thukaram Rao, New Age International				
	Publishers, New Delhi.  5 Financial Accounting V Paiasakaran and P lalitha Pearson				
1	<b>5.</b> Financial Accounting-V.Rajasekaran and R.lalitha,Pearson Publications,Noida,Utter Pradesh.				
1	6. Book Keeping and Accountancy-Dr.M.Sharma, Dr.D.K.Bhardwaj				
	,Sanjay Biyani, Ramesh Book Depot, Jaipur				

	B.B.A I Sem-II Human Resource Management, Paper – II CC-A5	Marks 100
Course Outcomes	CO1 Describe human resource planning process CO2 Describe selection procedure in detail CO3 Describe the methods of management development CO4 Describe different methods of training	
Objectives:	To understand basic concepts, principles, factors & functions of Human Resources Management.	Periods
1	Performance Appraisal- Need/Purpose and Methods of of Performance Appraisal	15
2	Promotion, Transfer & Demotion- Meaning & importance, Employee separation- Exit Policy, V R S , Lifetime employment without guarantee Lay- off — retrenchment	15
3	Compensation Management- Components of Remuneration, factors effecting Wage & Salary levels, Variable compensation	15
4	Employee Benefits & Services- Factors influencing Benefits & Services, Employee Security Benefits, Old-age & Retirement Benefits, Employee Health & Safety, Accident Prevention- Safety Engineering.	15
	<ol> <li>Reference Book:-         <ol> <li>Human Recourse Management – Ian Breadsevace and len Holden.</li> <li>Human Recourse Management – S.S. Khanka.</li> <li>Human Recourse Management –Biswajeet Patnayak.</li> <li>Human Recourse Management and Industrial Management – Aswathappa</li> <li>Management of Human Recourse – R.S. Diwivedi</li> </ol> </li> </ol>	

B.B.A. I	SEM - II		
Macro E	Economics		
CC-A6			

## **Course Outcomes:**

- 1. Learners will be able to understand concepts of national income and demand of supply of money
- 2. Learners will apply the principles and theories of inflation and business cycle
- 3. Learners will understand different concepts of public finance

# **Expected Skills Impartation (Through theory and Practical's)**

- 1. Ability to apply macro economics principles in business practices
- 2. Ability to critical thinking on inflation, business cycle and public debt
- 3. Ability to application of macro economics principles in business practices

Marks : 1	100	Total Lectures of Teaching: 60	Credits: 4	
Unit-1:	Introduction to M	<b>Iacroeconomics</b>		15
	1.1. Meaning and S	1.1. Meaning and Scope of Macro Economics		Lectures
	1.2. Circular Flow	of National Income - Five Sector Model of	of National Income	Lectures
	1.3. Concepts of N	ational Income-GDP, GNP, NNP, PCI, P	PI & DI	
	1.4. National Incom	me Accounting - Income, Expenditure and	l Production Method	
Unit-2:	: Demand and Supply of Money		15	
	2.1. Meaning, Evo	lution and Functions of Money		Lectures
	2.2. Supply of Mor	ney- Constituents of Money Supply		Lectures
	2.3. Money Multiplier and High Power Money			
	2.4. Demand for M	Ioney- Liquidity Preference Theory		
Unit-3:	Inflation and Bus	siness Cycles		15
	3.1. Meaning and types and impact of Inflations		Lectures	
		uses and remedies for controlling inflations		Lectures
	3.3. Meaning, type	s and Phases of business cycles		
	3.4. Theories of bu	siness cycle- Hawtrey and Schumpeter's t	theory	
Unit-4:	Public Finance			15
	4.1. Meaning and S	Scope of Public Finance		Lectures
	4.2. Public Budget	- Meaning, Types and Components		Lectures
	4.3. Public Revenu	e-Tax and Non-tax Revenue-		
	4.4. Public Expend	liture & Public debt-Sources and causes o	f its increasing trends	

#### **Suggested Additional Readings:**

- 1. Ahuja H.L.(2010), Macro Economics Theory and Policy, S. Chand and Company.
- 2. Branson William H. (1997), Macro Economics Theory and Policy, Harper Collins India Pvt.Ltd.
- 3. Crowther Geoffrey (1940), An Outline of Money, Thomas Nelson and sons Ltd. London
- 4. Duesenberry James, S. Business Cycles and national Income, Georg Allen and UnionLondon
- 5. Derburg and McDougal (1976), Macro Economics, McGraw Hill Education, New York
- 6. Dewtt K.K.,(2006),Modern Economic Theory, S. Chand and Company.
- 7. Gupta G.S.(2008), Macro Economics: Theory and Applications, tata McGraw Hill Education
- 8. Gupta S.B.(2010), Monetery Economics, S. Chand and Company.
- 9. Hanson J.L. An Outline of Monetary Theory, McDonalds and Evans Ltd. London
- 10. Haberler Gottfried (1968) Theory of International Trade, William Hodge and Company
- 11. Hanson Alvin H. (1949), Monetary Theory and Policy, McGraw Hill Publication
- 12. Hanson J.L.(1970), Monetary Theory and Practice, McDonalds and Evans Ltd. London
- 13. Hicks U.K.(1968), Public Finance, James Nisbet and Comp.London
- 14. Lindauer John (2012) Macro Economics,4th Ed iUnivers Inc. Bloomington USA
- 15. 16. Jinghan M.L. Macro Economic Theory, Vinda Publication Pvt.Ltd.new Delhi

	BBA (Part - I) (Semester - II)  Management Information System  GEC-G2				
Course	Students who complete this course should be able to:				
<b>Outcomes:</b>	1. Understand basics Information System.				
	2. Understand working and applications of different information systems.				
	3. Study system development lifecycle.				
	4. Analyze the system requirement				
Expected	1. Selection of IS for organization.				
Skills	2. System development and analysis skill				
Implement					
ation Marks:100	Hours of Teaching:60   Per Week: 04   Credit Points:04				
Syllabus	Tions of Teaching.00   Tel Week. 04   Credit Folias.04				
Contents:					
Unit I:	Introduction to information System:	15			
CIIIC I.	Concept of data, information, system, information system, Characteristics	13			
	of system, need of information system, Concept of decision, types of				
	decisions, phases in decision making, difference between computer				
	literacy and IS literacy.				
Unit II:	Types of IS – (Operational & Knowledge Level)				
	Information need at different levels in organization,				
	<b>TPS</b> : Introduction, need and significance, applications				
	OAS: Introduction, need and significance, applications				
	<b>KWS:</b> Introduction, need and significance, applications				
Unit 3:	Types of IS –(Management and Strategic Level)				
	MIS: Introduction, need, characteristics and significance, applications				
	<b>DSS:</b> Introduction, need, characteristics and components, applications				
	<b>ESS:</b> Introduction, need, characteristics and components, applications.				
Unit 4:	System Analysis and Development	15			
	Overview of System Development: - System analysis, design and				
	completing system development process.				
	System building methods: System life cycle, prototyping, application				
<b>D</b> 0	software packages, end user development and outsourcing				
Reference	Management Information System: Jawadekar W. S.				
Books:	2. Management Information system – D. P. Goyal.				
	3. Management of information systems – James A. O'Brien				
	4. Management Information Systems, Kenneth C. Laudon, Prentice				
	Hall Updates)-SangeetaPanchal,AlkaSabharwal				

	B.B.A. Part-I Sem-II Business Communication, Paper – II AECC-C2		
Course Outcomes	After the completion of the course, students will be able to  1. Understand the nature of effective oral communication  2. Face the interview confidently and participate in the group discussion  3. Develop presentation skills  4. Understand different modern office communication tools		
Expected Skills Impartation	<ol> <li>Professional Business Communication skills</li> <li>Interview skills</li> <li>Modern social media skills</li> </ol>		
Total Hours	of Teaching: 60 Total: 100 marks theory 50 marks Internal 50 marks		
Unit 1 :	Unit-I Oral Communication -  a) Nature, characteristics, body language, Confidence building, Effective communication  b) Interviews, conducting interviews and giving interviews.  c) Group Discussion, nature, dos and don'ts of group discussion, Opening of topic, discussion, summary, observer's comments	15Hrs	
Unit 2:	Communication in Organization –  a. Formal Channels: Downward, upward, horizontal -Internal Channels: Grapevine  b. Informal channels: rumours c. Mannerisms and etiquettes at workplace	15 Hrs	
Unit 3:	Presentation skills —  a. Speech Public speech, prepared and extempore speech: opening, body of speech, closing of speech  b. Seminar presentation: content preparation, referencing skills (searching information from Google, yahoo, Google scholar, Encyclopedia etc) content presentation  c. Power point presentation: preparing slides and presenting the information	15 Hrs	
Unit 4 :	Modern office Communication —  a. Electronic Communication- Telephone, EPBAX system, Teleconferencing, SMS writing skill, E-mail, voice-mail, Fax  b. Social Media Communication – meaning, types, advantages and disadvantages	15 Hrs	

#### **Reference Books:**

- 1. Basic Business Communication: Robert MaArcher.
- 2. Effective Business Communication: Murphy.
- 3. Excellence in Business communication: Thill.
- 4. Handbook of Business Correspondence: Frailey.
- 5. Business English & Communication: Cleark.
- 6. Business Communication:Pradhan & Thakur.
- 7. Mass Media and Communication in Global Scenario: Ratnesh Dwivedi, Kalpaz Publications (2013)